Fourth Quarter 2020 Results Presentation



March 2021

# Fourth Quarter 2020 Highlights of LATAM Group



#### **Operations & Network**

- Operated 33% of ASKs compared with the same quarter last year
- At year end, operations reached 38% of ASKs in December
- Operational costs decreased 45% in the fourth quarter

#### **Cargo Business**

- Revenues increased 27%, though total capacity decreased 24% in the quarter
- Freighter capacity increased 21%
  - Cargo yields increased 41% year-over-year in the period

#### **Financial & Chapter 11**



- Liquidity of approximately US\$3 bn (US\$1.7 bn in cash + US\$1.3 bn in undrawn DIP financing facility) as of Dec. 2020
- Financial debt reached US\$7.7 bn
- Exclusivity period for LATAM to file Plan of Reorganization extended until June 30, 2021

#### **Recent Highlights**

- **≱LATAM**
- LATAM & Delta Air Lines received final approval for JVA in Brazil
- Recognized in 2021 S&P Sustainability Yearbook as best airline in region and second in the world in terms of ESG practices
- Announcement in March of the conversion of up to eight B767 aircraft to cargo freighters
- Launch of new digital platform in Brazil, adding to 2020 roll-out in Chile, Ecuador and Colombia

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## 2020 Financial Summary

(US\$ Millions)	4Q20	4 <b>Q19</b>	Change	2020	2019	Change
Total Operating Revenues	<b>898</b>	<b>2,871</b>	- <b>68.7</b> %	<b>4,335</b>	<b>10,431</b>	-54.8%
Passenger	456	2,478	-81.6%	2,714	9,006	-69.9%
Cargo	355	280	+26.7%	1,210	1,064	+13.7%
Others	87	113	-23.3%	411	361	+13.9%
<b>Total Operating Costs</b>	<b>-1,399</b>	- <b>2,520</b>	-44.5%	<b>-6,000</b>	<b>-9,689</b>	-38.1%
Fuel	-206	-744	-72.3%	-1,045	-2,929	-64.3%
Ex-fuel	-1,193	-1,776	-32.8%	-4,955	-6,760	-26.7%
<b>Operating Income</b>	<b>-502</b>	350	nm	<b>-1,665</b>	<b>742</b>	nm
Operating Margin	-55.9%	12.2%	-68.1 p.p.	-38.4%	7.1%	-45.5 p.p.
Net Income	-962	227	nm	-4,546	190	nm
EBITDA	<b>-102</b>	<b>741</b>	nm	<b>-276</b>	<b>2,212</b>	nm
EBITDA Margin	-11.4%	25.8%	-37.2 p.p.	-6.4%	21.2%	-27.6 p.p.

Note: In 2020, LATAM recognized US\$990 million in restructuring expenses and a US\$1,729 million loss due to goodwill impairment, both non-recurring, non-operational expenses.

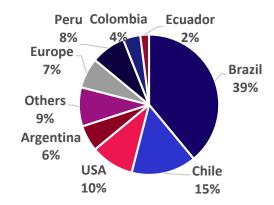
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## Revenues Breakdown by Point of Sale & Business Unit

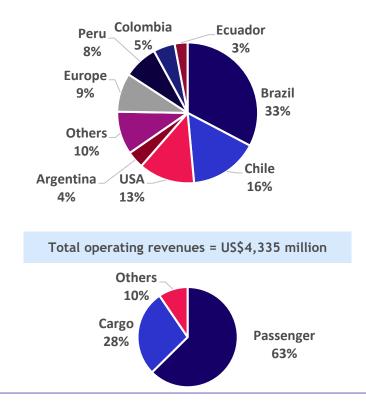
-55%

## Revenues by Point of Sale 2019<sup>1</sup>





### Revenues by Point of Sale 2020<sup>1</sup>



1. Considers passenger and cargo revenues in point of sale distribution.

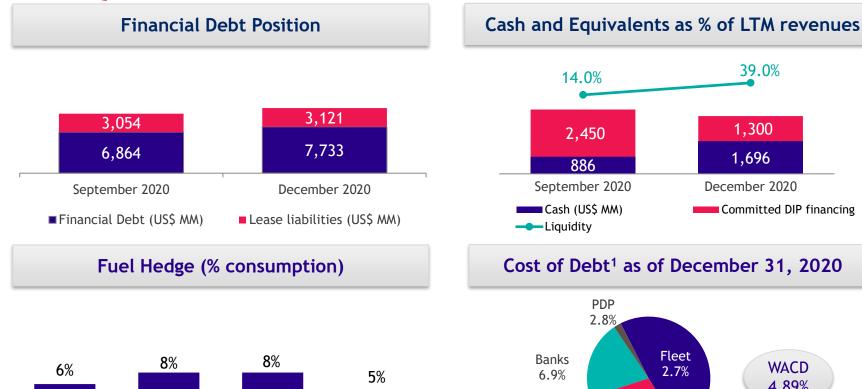
# Total Operating Costs Decreased 44.5% in Fourth Quarter, 38.1% in FY

Passenger ASK (millions) Ave		Avera	ge Number of	Employees (thous	ands) <u>Tot</u>	Total Operating Costs (MMUS\$)		
-67.1%			-3	31.1%		-44.5%		
38,405	12,638	_	41,495	28,603		2,520	1,399	
4Q19	4Q20		4Q19	4Q20		4Q19	4Q20	
Total Costs US\$N	M	4Q20	4Q19	Change	2020	2019	Change	
Fuel Cost		206	744	-72.3%	1,045	2,929	-64.3%	
Wages & Benefits		186	440	-57.8%	962	1,795	-46.4%	
Fleet Cost <sup>1</sup>		570	519	9.8%	1,862	1,915	-2.8%	
Others <sup>2</sup>		437	817	-46.5%	2,131	3,050	-30.1%	
Operating Costs		1,399	2,520	-44.5%	6,000	9,689	-38.1%	

1) Includes cost of Depreciation & Amortization + Aircraft Maintenance

2) Includes cost of Commissions to Agents + Other Rental and Landing Fees + Passenger Services + Other Operating Expenses

## Fourth Quarter 2020 Credit Metrics



4Q21

Source: Financial Statements December 2020

2Q21

1Q21

1) When considering US\$375 million of DIP financing provided by Related Parties, our average cost of debt was 5.44%

3Q21

WACD

4.89%

**Bonds** 6.9%

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